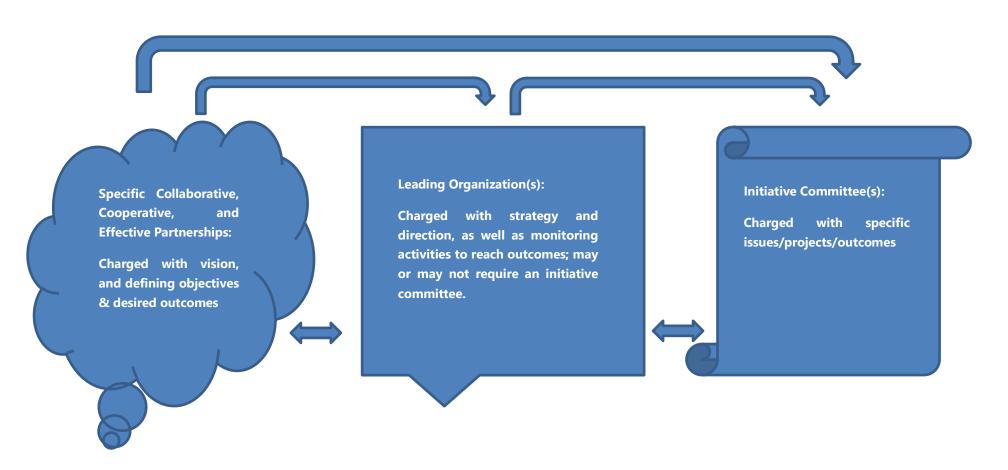
#### **Grow Grand Island: Program of Work**

# **Model for Perpetual Planning and Achieving Outcomes**



#### For example:

- Chamber/EDC/CVB how best to collaborate? How to integrate GGI into strategic plans? & other orgs?
- Housing—are we organized well to address?
- Executive Committee—Impact of the election?

#### For example:

- Chamber & EDC—Business First
- EDC—International Trade

#### For example:

- Local Sourcing
- Economic Gardening

# **EXISTING BUSINESSES**

NAME	Chair(s) & LEAD ORG.	MISSION / GOAL	Funding	NOTES
BUSINESS FIRST  2015 (1.1 & 2.1 / #7 Work)	CINDY JOHNSON *** COC (Michala Soundy)	Launch a collaborative <u>Business Retention and Expansion (BRE) outreach program</u> that seeks to facilitate expansions and mitigate layoffs by conducting a series of site visits and surveys with existing businesses in and around Grand Island.  Continue to enhance ChamberWare by further identifying the small businesses in the community that can be used to support a survey-based component of the community's Business Retention and Expansion (BRE) outreach program that specifically targets small businesses. <i>Review</i> .  Est Cost: \$15,000-\$30,000 Primary cost will be staff-time. The cost estimate captures customized CRM software for BRE outreach and surveying, communications, travel for site visits, and a wide variety of potential costs associated with mitigating closures and alleviating barriers to expansion.		New chair for 2016 (formerly Chad Hudnal).  (Sept 2016) EDC/CoC/DED held annual Business Visitation Program; 22 businesses visited.
ECONOMIC GARDENING 2017 (1.3)	Kurt Haecker & Dan McElligott	Launch an Economic Gardening program in partnership with NDED and the Edward Lowe Foundation.  Est. Cost: \$10,000-\$20,000 The cost to participate in Edward Lowe's pilot program is roughly \$5,000 per firm. Costs will presumably be shared between NDED and local funding sources (ICF). Cost estimate reflects the provision of assistance to between 2 and 4 companies each year.		On Hold
INTERNA- TIONAL TRADE 2016 (1.2 & 5.3/ #7 Work)	DAVE TAYLOR *** EDC	Launch the Grow Grand Island Export Initiative to support the development of new international trade relationships for Grand Island area manufacturers.  Evaluate the potential benefits of establishing a Foreign Trade Zone to promote job creation in target sectors such as Manufacturing, Transportation and Distribution, and Repair, Reuse, and Recycling. Review.  Est. Cost: \$20,000-\$35,000 Primary cost is staff time. Estimated costs cover event hosting and coordination, travel expenses, etc. associated with hosting a "Trade Development Day" and a "Reverse Trade Mission." Cost associated with establishing a foreign trade zone (subzone) is primarily staff time. Some minimal travel expenses may also exist.		10/27/16 is the NE CoC annual Manufacturing & Distribution Executive Summit in Lincoln. 11/3/16 is the International Trade Workshop at First National Bank/GI. These events are opportunities to get involved and learn more.

LOCAL SOURCING 2015 (1.4 / #7 Work)	PHIL HRANAC & TANYA STEPHENS *** COC	Launch a local-sourcing campaign - The Grow Grand Island Challenge - that challenges businesses to identify at least one non-local supplier of goods and/or services and switch to a local provider of that same good or service.  Est. Cost: \$10,000-\$15,000 Primary cost will be staff time. The cost estimate covers the expense associated with developing a database of local companies and their areas of expertise utilizing membership (COC, EDC, etc.) and proprietary (Dun & Bradstreet, ReferenceUSA) databases, and program promotion/marketing.	(3/3/16) Quote for online buyer's guide obtained. Questionnaire sent in February—28 responses—useful information about buying practices. Need second quote. Next meeting not scheduled pending quote & funding application process.  (10/20/16) Transition committee over to new chairs, Phil Hranac & Tanya Stephens.
REGIONAL CLUSTER COUNCILS 2015 1.5 / Unite / #10 Learn	TONJA BROWN  ***  EDC & COC (Mary Berlie & Michala Soundy)	Work with neighboring communities in Central Nebraska to evaluate the potential benefits of developing regional cluster councils to address sector-specific issues and challenges that are common throughout Central Nebraska (ie' Come Home Stay Home').  Est. Cost: Highly variable. There is minimal cost associated with setting up councils. Once convened, any council's annual expenditures will depend heavily upon the actions that they choose to pursue.	(5/6/16) Pursuing "come home stay home." Explored YP survey results—points toward quality of life. Will move to prioritizing QOL projects/visions. Next meeting will be held in August, but is not scheduled.  Survey data from last Spring presented to YP on 11/10/16. Challenge issued for YP involvement & QOL project idea(s).

### **ENTREPRENEURS**

NAME	Chair(s) & LEAD ORG.	MISSION / GOAL	Funding	NOTES
ANGEL INVESTMENT FUND 2017 (2.3)	GLORIA THESENVITZ & TANYA STEPHENS *** COC	Launch an angel investment fund and complementary forum for entrepreneurs to pitch their business to the fund's investors.  Est. Cost: \$50,000 Cost to develop the fund will depend largely on methods for recruiting investors; costs associated with fund management and administration will be incurred by investors (ie 5 @ \$10,000).		On Hold
ENTRENEURSHIP PROGRAM  2017 (2.4)	TWANA GROVER *** COC & GIPS	Establish a comprehensive entrepreneurship program(s) and a complementary student business incubator to promote student entrepreneurship.  Est. Cost: \$7,600 - \$10,000 Young Entrepreneurs Academy, Inc. requires chamber commitments of \$7,600 annually for three years to launch the program. USCOCF awards \$2,500 grants. Most chambers require modest tuition (\$300 - \$500 per student) to cover remaining costs.		On Hold
FABRICATION LAB 2019 (2.5)	ccc	Evaluate the viability of developing a Fabrication Lab (also known as a FabLab, TechShop, or MakerSpace) to provide budding entrepreneurs with a place to develop prototypes and advance concepts for marketable goods that could become viable businesses.  Cost associated with developing a FabLab, TechShop, MakerSpace, etc can vary tremendously depending upon the tools, equipment, and staff that is included in the space. Startup costs can range from as little as \$150,000 to \$1.5 million. Any donated equipment from local employers will greatly reduce startup costs. Other costs savings should be pursued through solicitation of in-kind services, physical space, etc.		2019
<b>MICROLOANS</b> 2015 (2.2)	DAVE TAYLOR *** EDC	Continue to enhance public and privately financed pre-seed microloan funds providing small loans to existing and potential future entrepreneurs that currently lack access to traditional bank financing (ie Central Nebraska Growth Foundation Grant Opportunity).  Est. Cost: \$50,000-Variable. Cost estimate reflects a reasonable initial capitalization and annual investment level for a modest microloan program issuing loans ranging from \$5,000 - \$25,000 per company.		(6/28/16) Dave will take 2.2 to the Growth Foundation and ask if they still want to be involved with the EDC.  (10/12/16) CNGF no longer participating in microloans.  (11/9/16) Changed from CENTRAL NE GROWTH FOUNDATION to MICROLOAN.  On Hold

# **IMAGE**

NAME	Chair(s) & LEAD ORG.	MISSION / GOAL	Funding	NOTES
CORRIDOR IMPROVEMENT & GATEWAY BEAUTIFICATION  2015 3.3 /#12 & #18 Play	DON SMITH *** CITY	Develop long-range Corridor Improvement Plans and signature gateway beautification projects to promote positive first impressions upon entering the community.  Est. Cost: Highly variable. Corridor Improvement Plans can vary tremendously, from as little as \$20,000 and staff time if developed internally to in excess of \$300,000 if a consultant is retained for design services. Cost associated with signature beautification projects can also vary widely depending on scale. A reasonable budget for such projects is, on the low end, \$10,000 for certain artwork and upwards of \$200,000 for "landmark" landscaping and beautification projects.		(11/3/16) CCS and City of GI have partnered to revitalize the Adopt-a-Road program. CCS has worked to get all of the corridors adopted.  Thanks to Denise McGovern-Gallagher, our committee member and director of Clean Community Systems (CCS), her group successfully conducted a city wide clean up prior to the Nebraska State Fair. Denise along with Nicki Stoltenberg also spearheaded the renovation and illumination of the existing welcome signs on Highway 281 and Highway 30 East. Clean Community Systems provided some of the funding for this. The signs look great and we thank the City of GI for also helping to make the improvements possible.  Dr. Steve Anderson, Sen. Mike Gloor and Dana Jelinek have led the effort along with Dr. Anderson's Men and Women of the Year Committee, to explore options for funding and concepts for next generation welcome signs. A couple of design concepts have been submitted but the final concept has yet to be determined. The corridor sign project was included in Grow Grand Island's presentation to the City Council's study session along with the request to formalize the City's commitment of \$500,000 from the food and beverage tax. The funds were approved by Council and that money will be supplemented with other funds to be raised to support GGI projects and operations.  The sign committee is now considering offering \$5,000 to a design firm to finish a final rendering of the sign concept. More to come on that proposal. Once the committee agrees on the concept, bidders will be sought to provide the specifications, construction costs, materials, maintenance estimates and the final construction. The committee will be working on the site leases or acquisition and ownership of each site. The cost for 7 entrance signs is estimated to be around \$300,000.  Grow Grand Island has a grant application process that we would use to acquire funding once the hard costs for the first sign are determined. We are currently

			considering a site on South Locust for the first sign and are working with the city to work out the details.  Once we are ready to review the concept, costs, and other details we will convene a meeting of the Corridor Improvement committee to talk about the signs and other exciting projects on our goals list.
<b>EDC MARKETING</b> 2015 (3.5)	EDC	Realigned marketing expenditures at the Grand Island Area Economic Development Corporation in a manner that is consistent with the findings of the Marketing Review, such that expenditures primarily focus on the most effective techniques including inbound marketing trips. No cost associated with expenditure realignment. Recommendation simply relates to shifting expenditures to more productive uses.	COMPLETED 2015
MARKETING (GGI & GI/Hall Co.)  2015 (3.1 / #6 Work & 3.2 / #6 Work & 3.4)	< <chair TBD&gt;&gt; *** CVB, EDC, COC</chair 	Launch a comprehensive internal marketing campaign to develop a positive self-image, encourage the community's own residents to be its best ambassadors, and increase resident engagement in community improvement initiatives (ie www.grandisland.com).  Launch a national public relations campaign to promote positive stories about Grand Island and Central Nebraska in national media outlets.  Completed updates to the Grand Island Area Economic Development Corporation and Grand Island Chamber of Commerce websites, and regularly update websites with relevant information demanded by internal and external audiences, consistent with the findings of the Marketing Review.  Est. Cost: \$40,000-\$60,000 Some program costs are already covered by the existing CVB budget. New program costs will be associated with the development of the recommended Ambassadors Program and the recommended Community Improvement Ideas contest (matching grants, contest promotion, etc.). Variability of costs will depend heavily on the scale of the Community Improvement Ideas contest and associated grant monies.  Cost estimate reflects the expenditure associated with retaining an experienced public relations consultant to proactively seed stories, as well as costs associated with inbound events hosting national media representatives.  Costs associated with website updates and maintenance are already captured by existing organizational budgets.	(7/6/16) With no current chair, and implementation committee activities just beginning to unfold, CJ/NS/TB will address the current marketing activity matrix. Will look to re-establish a committee in November.

# **WORKFORCE**

NAME	Chair(s) & LEAD ORG.	MISSION / GOAL	Funding	NOTES
CAREER PATHWAYS  2015 (4.1 / #22 Learn)	DR. ROBIN DEXTER & Matt Fisher *** GIPS, COC, CCC	Continue to work with regional employers to optimize career pathways and programs offered in area schools, including but not limited to those at Career Pathways Institute (CPI).  Cost associated with soliciting input from regional employers should be minimal and captured within costs associated with BRE outreach and surveying (recommendation 1.1).		CPI Steering Committee meets annually.  Need to determine new pathway opportunities. Funding was provided for workforce analytic software.
<b>ENGINE</b> 2016 (1.6 / #21 Learn)	JAY GNUSE, MARCI KIMMITZ *** COC, CCC	Launch ENGINE - Engaging the Next Generation of Grand Island, Nebraska - a comprehensive leadership development and community service program that cultivates the next generation of business leadership in Hall County.  Est. Cost: \$20,000-\$40,000 Cost estimate reflects a presumed cost per participant of roughly \$1,000 but program costs should be covered by tuition/fees that will ideally be supported by sponsorships from the participants' employers.  Merged in 2017:  (INTERNSHIPS) Develop a comprehensive internship and apprenticeship initiative - Learn and Earn - that challenges all local businesses to develop at least one internship or apprenticeship for high school students (summer only) and recent college graduates or work-ready individuals (year round).  (TWO-FOUR YEAR DEGREE OPTIONS) Evaluate short-term and long-term opportunities to expand the availability of two-year and four-year degree options in Grand Island, with consideration given to the potentially catalytic redevelopment role of a higher education presence and accompanying student population on downtown Grand Island.  (SCHOLARSHIP PROGRAM) Establish a gap-financing scholarship program - Grand Island Graduates (GI Grads) - that provides partial scholarships to supplement all other forms of financial aid for individuals interested in pursuing training, certification, and degree programs offered at Central Community College.	\$4000 (2016) \$4000 (2017) \$4000 (2018) Out of \$24k	(6/17/16) Discuss GI Internship and intern housing. Updated everyone on current activities and discussed other options Sara supplied attached details on housing options from other communities Barrett contacted Ray O'Connor and Starostka Group Unlimited about housing options. Starostka's did not feel they would have apartments available for this. Ray however is very interested in assisting with this. Further discussion with him on details is needed. Find out if LB840 funds can be used for intern housing.  Look into house rentals like AirBNB to see if that is possible. Continue to look for local people willing to help with rentals on short term leases. Find out who places foreign exchange students with homes and if it is a model we can duplicate. Next meeting will be in August, but no date set.  (11/9/16) Initiatives merged as a "collaborative partnership" for 2017. Funding was provided for workforce analytic software.
INTERNSHIPS 2017 (4.3 / #22 Learn)	ANGELA DAVIDSON & KIRK PALMER  *** COC	Develop a <u>comprehensive internship and apprenticeship initiative</u> - Learn and Earn - that challenges all local businesses to develop at least one internship or apprenticeship for high school students (summer only) and recent college graduates or work-ready individuals (year round).  Est. Cost: \$10,000 - \$25,000 Cost is primarily associated with retaining an experienced web		Merged with ENGINE for 2017.

		developer to create a web-based portal to post internships and apprenticeships, and resumes of those interested in available opportunities. Potential exists to receive in-kind web development services forma local partner. Some cost may be associated with outreach and program promotion, including marketing collateral.	
PARENT UNIVERSITY 2016 (4.4)	JENNY POKORNEY *** GIPS (Lisa Soto)	Develop a Parent Academy and Parent Resource Center to promote parental engagement in student learning and school activities, while also supporting basic adult skills attainment in areas of reading, writing, mathematics, and English language to improve employment prospects for interested parents.  The annual operating cost of maintaining a Parent Resource Center will primarily fit within the school system's budget, with potential support from various foundations. Startup costs could be supported by a small grant from the Grow Grand Island Foundation as well as other foundation with missions supporting public education and adult learning.	Lisa Soto was hired by GIPS last January, Jenny Pokomey brought on as chair in August.  (9/23/16) surveys from P/T conferences will be reviewed on 10/21/16. Currently recruiting committee members.
SCHOLARSHIP PROGRAM  2020 (4.5 / #20 Learn)	ССС	Establish a gap-financing scholarship program - Grand Island Graduates (GI Grads) - that provides partial scholarships to supplement all other forms of financial aid for individuals interested in pursuing training, certification, and degree programs offered at Central Community College.  Cost will depend highly upon the chosen scale of the program, which should be determined in part by available funds. The ICF can provide some support but additional funds will need to be raised from other foundations to create a sustainable scholarship fund.	Combined with ENGINE for 2017.
TWO-FOUR YEAR DEGREE OPTOINS 2015 (4.2)	MARCI KIMMITZ *** CCC	Evaluate short-term and long-term opportunities to expand the availability of two-year and four-year degree options in Grand Island, with consideration given to the potentially catalytic redevelopment role of a higher education presence and accompanying student population on downtown Grand Island.  Minimal cost associated with the evaluation process and outreach to potential public and private institutions.	(10/14/16) Marci Kimmitz took over for Thomas Walker. Merged with ENGINE for 2017.

### **COMMUNITY ASSETS**

NAME	Chair(s) & LEAD ORG.	MISSION / GOAL	Funding	NOTES
AIRPORT 2015 (5.7)	MIKE OLSON *** CNRA & CITY	Support the Central Nebraska Regional Airport (CNRA) in the development of air service strategies.  Costs associated with implementation of the CNRA CAP will not be incurred by the ICF.		Recent promo video & publicity.
ARTS & ENTERTAINME NT 2015 (5.12 / #9 & #17 Play)	TAMMY MORRIS *** CVB (Trish Beem)	Develop entertainment strategies for all of the communities.  An exchange of information could be facilitated with existing staff & resources. See a recommended list of Action Steps in Grander Vision plan, page 28 & 36.	\$15000 (2016) Out of \$116k	(5/5/16) Presentation about the Nebraska Junk Jaunt by Gale Pemberton, President and owner of Pawnee Arts Center in Dannebrog. Gale discussed the reach of the event, impact in this area of Nebraska, and logistical aspects of this type of regional event.  Presentation by Terri Licking for the Sandhills Journey Scenic Byway. She discussed how this works, collaborative efforts, promotional materials and impact to the area.  Presentation on the Nebraska Sesquicentennial by Deanna Frankforter, Sesquicentennial Commissioner. Deanna discussed the 2017 sesquicentennial, funding opportunities, events throughout the state and opportunities for Grand Island. 3/1 is Statehood Day next year and NPO's who tie in the NE150 theme to their events can be added to www.ne150.org.  Chairs will be explored for the sub-committees to include 1) hiring a staff to champion the arts, 2) marketing arts and entertainment events, and 3) Nebraska Sesquicentennial opportunities.  Next meeting 7/7.  (August 2016) Grant application submitted and approved for "Imagination Takes Flight." Dedicated on 11/10/16.

CULTURAL ENGAGEMENT & UNDERSTANDI NG 2015 (5.16 / #19 Learn)	CARLOS BARCENAS *** CITY	Enhance cultural engagement & understanding .  Provide an emphasis on bi-lingual or multi-cultural knowledge, learning & cultural competencies for everyone.		FREE community workshops have been scheduled and will continue through 2016. Approx. 70 community leaders have completed the Intercultural Development Inventory. Goals are: Create / promote more opportunities for learning that reflect our current population (Multicultural Coalition is taking the lead) & Increase diversity (underrepresented groups) in community decision making (Leadership Tomorrow is taking the lead).
<b>DOWNTOWN</b> 2015 (5.10 / #7 Work)	AMOS ANSON & LINNA DEE DONALDS ON *** DOWNTOW N BID	Support reinvestment in the downtown area by implementing the recommendations of the Grand Island Downtown Redevelopment Study, focusing on the advancement of three catalytic projects identified in the Study: residential conversions, a boutique hotel, and reuse of the Kauffman Plaza/Park.  Est. Cost: Highly variable. Cost associated with implementing the recommendations of the study will come from a variety of public and private sources, but the financial burden associated with implementation should not fall on the ICF.	\$5000 (2016) Out of \$10,000	All of the GGI Downtown volunteers have been incorporated within the Downtown BID committee structure.  (October 2016) grant application submitted and approved for bike racks.
EARLY CHILDHOOD EDUCATION 2015 (5.11 / #5 Learn)	DR. ROBIN DEXTER *** GIPS	Create an early childhood education plan.  Ensure that all communities provide quality pre-K education for students. Examine the roster of programs for early childhood education in Hall Co. Evaluate available funding for pre-K education & expansion of pre-K programs.		(September 2016) several potential projects are being considered for grant application.
ENHANCED EMPLOYMENT AREAS 2017 (5.4)	Mitch Nickerson & Tony Schultz EDC & CITY	Evaluate opportunities to utilize state-enabled "enhanced employment areas" that generate revenues to support redevelopment objectives in targeted areas.  Cost associated with evaluating the use of EEAs is primarily staff time.		2017
HOUSING IMPROVEMENT PARTNERSHIP 2015 (5.9 / #4 & #8 Live & 3.7 & 5.14 / #14 Live)	DAVE RICHARDS ON Justin Oseka & Ray O'Connor *** CITY	Implement the recommendations of the Community Housing Study for Grand Island to ensure that ample, affordable, and attractive housing is available to meet the diverse needs of existing and potential future residents.  Evaluate a variety of mechanisms to facilitate the acquisition and assemblage of tax-delinquent or otherwise vacant parcels and the subsequent return of these parcels to revenue-generating uses. Land banking would need legislative action.  Encourage neighborhood associations to enhance community safety, host community activities, festivals, and reduce crime.		(5/26/16) Try to plan strategies for neighborhood initiatives. Try to obtain contact info for existing neighborhood organizations, get out word on Next Door app, plan for National Night Out. Contact council members and others to check out Next Door.  (6/23/16) Plans are beginning for a Spring 2017 Housing Improvement Partnership & Strengthening Neighborhoods Summit; "See the Railside Lifestyle and HEAR Grand Island" campaign; Investment Club is

		Cost associated with implementing the recommendations of the study will come from a variety of public and private sources, but the financial burden associated with implementation should not fall on the ICF.  Minimal costs are associated with the evaluation process. Costs to acquire and either demolish or revitalize properties should be largely recouped through the resale of any acquired or "banked" land, but such costs will not be incurred by Grow Grand Island or its Foundation as they will not directly administer such a program.  Conduct neighborhood assessments to help identify neighborhood strengths, weaknesses, & opportunities. Train residents in the use of crime reduction strategies. Strengthen the relationship between neighborhoods & emergency responders.	creating a flier/education seminar, Submitted Housing Development Corp. grant application. Neighborhoods group is working on National Night Out, also working to locate all neighborhood associations and gather contact info. and structure of their groups, also possibly doing a neighborhood branding campaign. Next meeting 8/25.
LONG RANGE TRANSPORTATI ON PLAN  2015 (5.13 / #11 & #13 Live)	Jane Richardson & Marlan Ferguson *** GIAMPO	Create a regional transportation plan to serve the local communities and beyond. Provide public transportation for all. (ie Hike & Bike trails)  Ensure transportation planning ties with land use planning along key corridors. Ensure plans for transit access for various communities & various population segments.	(6/14/16) Approval of UPWP. Now that the 2017 UPWP, the Transportation Improvement Plan (TIP) and the Long Range Plan - Journey 2040 have been completed and approved, implementation begins. For fiscal year 2016-17 the GIAMPO will focus on the Transit Plan, acquiring the Hall County busing system and forming a Bike/Ped Sub-committee which will work-on a Trail Master Plan. Next meeting 8/23.
MERGE GV & GGI  2015 (5.8 / Unite)	CITY, COUNTY, CVB, EDC, COC	Work with the City of Grand Island and all relevant partners in the community to align implementation efforts associated with Grow Grand Island and the City's Grander Vision process.  Cost is primarily staff and volunteer time associated with coordination of implementation efforts.	COMPLETE 2015
INCENTIVES 2015 (5.5 & 5.6)	JOSEPH MCDERMO TT & Bruce Swihart & Andrew Hanquist *** STATE FAIR, CVB, COC	Develop a local incentive fund to support the attraction of large livestock shows, trade shows, and other events to Grand Island based on their potential economic impact, as well as to ensure existing events/sites are continuously maintained, improved and upgraded.  Continue to advance the development and utilization of facilities in and around Fonner Park, as well as other unique assets in the community such as the Heartland Public Shooting Park, Husker Harvest Days, Hike & Bike trails, etc. << review >>  Est. Cost: \$50,000-Variable. Annual budget for the incentive fund should depend in part upon the success of fundraising efforts for the GGIF. Cost is primarily staff time. Any resources associated with development of new facilities (such as new hotels or amenities) will be incurred by the private sector.	(4/6/16) Determine best way to support the vote on the F & B tax. Write letter to the editor, talk to friends & neighbors, use social media, put signs on property, using marquees of local businesses. Get out and campaign. Next meeting 6/6.  (6/6/16) Vote has passed. Move to Initiative 5.6. Determine local community assets who may have or need help with a master planning process or need help with promotional support. Invite their leaders to future meetings. Identified Fonner Park/Fair campus, Heartland Shooting Park, Husker Harvest Days, GILCA/Livestock shows, Crane Trust, Sports Council, Parks & Rec and the Stuhr Museum.

STATE PARTNERS  2016 (5.2 / #7 Work & 3.6 / #6 Work)	DAVE TAYLOR  ***  EDC, COC (Cindy Johnson), CITY (Marlan Ferguson)	Continue to work with NDED and City of Grand Island to develop industrial sites with updated infrastructure that is considered "shovel ready" for development.  Proactively maintain strong relationships with NDED staff overseeing business recruitment and regional business development to ensure that state partners are well-informed of the assets in the Grand Island area, and the planned investments in the Grow Grand Island Business Development Strategy.  Est. Cost: Ongoing. Cost associated with development of potential Certified Ready Site program is primarily staff time. Some minimal travel expenses may also exist. Minimal costs are associated with relationship maintenance. Travel expenses will be the primary cost and such expenses are already captured in the budget of the EDC.	(10/20/16) Dave as chair. Continue to work on PVIPE, PVIP, Cornhusker, and Homestead infrastructure, drainage, and master plan development.
VETERANS HOME SITE  2015 (5.1 / #3 Live & #7 Work)	MAYOR JENSEN & Pam Lancaster *** CITY	Work with relevant federal, state and local partners to evaluate a variety of <u>potential uses</u> and redevelopment projects for the <u>Veterans Home site</u> that align with and support community improvement and business development objectives.  Cost associated with advancing support for identified ideal sues will largely be staff and volunteer time. Some minimal travel expenses may also exist.	City of GI has acquired property. Ag land leases have been re-negotiated.
VULNERABLE POPULATIONS  2015 (5.15 / #15 Live)	KAREN RATHKE & JOHN HOGGATT **** HUW	Provide support for the region's most vulnerable populations. (ie Project Grow Accomplished Individuals for Nebraska (GAIN)  Broaden the range of supportive services that are available to the impoverished, low-income, homeless & recently rehabilitated to include not only food, but also clothing, housing, job training, & health care. Investigate potential programs such as Battle Creek, MI.	Councils set up for Education (early learning, food/security, etc.), Income (GAIN, housing, transportation) & Health (teen pregnancy, sex trafficking, healthy weight [Health Dept.]) who meet quarterly (or as needed).  Need specific objectives from the executive committee.

Updated 11/11/16 –TB